Possibility to bridge the gaps: Defining the issues that affect on global online public relations practice

RashaAlyaqoub, Ahmad Alsharairi

ABSTRACT

Public relations (PR) plays a dynamic role in any organization, and it aspires to maintain the mutual long-term between the organization and the beneficial public relationships through achieving a balance between the interests of each party. in addition, PR have an influential role in improving relations between countries and global organizations. As has become known, the Internet has changed not only the world radically but also the practices of pr. Especially that two-thirds of the world's population use networking sites. Indeed, online PR restructuring of the radical practices of public relations. Due to the increasing popularity of the online PR role, this article intends to discover the research gaps that effect on the online PR practice in the world. Review of the literature found that there are a lot of gaps, researchers must discovered in the future to enhance the global online PR practice, such as: conceptualize online PR among practitioners, the technical skills that PR practitioner should have, the antecedent factors influencing the practice, the consequences of the ability to adequately utilize online PR, the current use of online PR tools, Mechanisms for the development the performance and additional qualitative research that offers potential contributions to an increased understanding of social media's role in PR and organizational communication.

KEYWORDS: online public relations, global, practice, gaps, issues, practitioners.

Date of Submission: 15-08-2020 Date of Acceptance: 01-09-2020

I. INTRODUCTION

Aronson, Spetner and Ames (2010) argued that PR today is considered to be one of the most vital communication tools for companies, organizations, countries and product marketers because all compete creating, enhancing, and projecting positive public images. Effective PR writing remains at the heart of agile and innovative marketing that technology and traditional PR tools have made it possible to communicate with customers, to expand audiences, and to reach target audiences. Blogs, E-mail, digital newsletters, live conference calls, search engines, podcasts, RSS, viral marketing, and websites are just a few of the tools now available to PR professionals (Aronson, Spetner& Ames, 2010).

In an applied communication discipline and management function, information and communication technologies (ICT) greatly affect PR (Zerfaß, Tench, Verčič, Verhoeven, & Moreno, 2014). This relationship with new ICT began in the mid-1990s, and, as technology evolved, Internet technology has significantly impacted PR practices (Verčič&Verčič, 2015; Ye & Ki, 2012). One study that discovered the use of Internet practitioners in this early period the study was that of Gustafson and Thomsen (1996) who determined that practitioners would begin spending additional time online with clients and media audiences within a short time and that practitioners would also begin to count more on databases and information services (Gustafson & Thomsen, 1996). Furthermore, Rayan (1999) noted that, according to a survey of PRSA members, many used the Internet to monitor government activities. Indeed, the Internet has been described as a way to put great power and reach into the hands of practitioners (Ryan, 1999).

Online PR serves several functions. Online PR can be a method to create media relations, to issue media releases electronically and to generate publicity using several corporate online communication technologies (Du Plessis, 2005). Also, online PR may provide unique ways of promoting an organization and its products or services and enhancing visibility in a virtual environment (Petrovici, 2014). Furthermore, online PR can support the general goals of PR, and help to balance long-term relationships between and among an organization and its target groups (Fischer, 2006, as cited in Petrovici, 2014) .

Moreover, the technologies related to online PR are connected with the possibility of interactivity. Indeed, online PR offers a target public the opportunity to interact with an organization and to receive an instant response, which, in turn, establishes effective and mutually advantageous communication (Haig, 2000). Therefore, online PR can become concerned with what an audience is doing with online media technologies rather than merely what these technologies are doing to an audience (Kelleher, 2006; Kirat, 2007).

Indeed, new technology has become a very researched area in PR (Pasadeos, Berger, & Renfro, 2010). Nonetheless, the literature examining online PR remains in its early stages (Alfonso & de Valbuena Miguel, 2006; Ye & Ki, 2012). While scholars and PR theorists consider online PR as emergent organizational practice. Computer technology has become indispensable and has begun to revolutionize the PR industry (Du Plessis, 2005). Despite the study of technology and its impact on PR, online PR remains a non-standardized term used as the assorted studies often depend on the specific definition of the researcher and his experience in this field.

The online PR concepts

Though online PR has been the main subject of much recent research, scholars and researchers have not agreed on a consistent definition of online PR. For example, Alfonso and de Valbuena Miguel (2006) found that some of them called online PR as "Net relations", "Webbed PR" or "Online PR" (Kitchen &Panopoulos, 2010; Seo et al., 2009; Ye & Ki, 2012). Other studies have utilized the term "Internet-related/focused PR" (Khang, Ki, & Ye, 2012; Ye & Ki, 2012), "digital PR" (Duhé, 2015; Hallahan, 2004; Huang, Wu, & Huang, 2017; Kirkwood, 2017; Komodromos& Nicoli, 2016; Phillips, 2001). And the "Internet", "new media," and "social media" Khang et al., 2012; Zhang & Leung, 2015), electronic PR (Panopoulos, 2007) and "E-PR" (Haig, 2000; Petrovici, 2014).

As a result, although many studies have been conducted under the nomenclature of online PR when the studies are examined, the observation can be made that the researchers have used terms other than online PR. Instead, they have used terms such as social media in general or any part of them like blogs, Facebook and Instagram (Bashir &Aldaihani, 2017; Berdine, 2015; DiStaso, McCorkindale, & Wright, 2011; Eyrich, Padman, & Sweetser, 2008; Evans ,Twomey, & Talan, 2011; James,2013; Kelleher, 2008; Kim, 2014; Murray, 2009; Phillips & Young, 2009). In addition, some studies utilized website/web-based PR (Ahn, 2008; Duke, 2002; Hegel, 2004; Hill & White, 2000; Jun 2011; Yuliarti, 2013; Alexander, 2002; Kim, Park & Wertz, 2010; Sommerfeldt et al., 2012). Meanwhile, still others some utilized chat room, email, the world wide web, or the Internet in general (Hallahan, 2004; Kisiołek, Kolmasiak&Budzik, 2003).

Thus, based on the literature reviewed for this article, some significant research gaps in this area have been identified. Scholars have highlighted the need for further investigation to broaden the knowledge and understanding the constructing online PR in the world through knowing how do PR practitioners conceptualize online PR, the technical skills that PR practitioner should have for online PR tasks, the antecedent factors influencing the practice of online PR among PR practitioners, the consequences of the ability to adequately utilize online PR practitioners, how they currently use of online PR tools, and how can PR practitioners improve their performance in this situation . In addition to many gaps related to this area.

The research gaps

First, previous studies have pointed out that a misunderstanding exists in the concept of online PR among practitioners. In some measure, this is because practitioners need to understand the system fully before accepting it for usage (Rahman, 2014). Bhargava (2010) found that the PR practitioners do not fully understand the nature of the online PR concept, its tools and the scope of utilization in their practice. Consequently, the lack of understanding of the use of Internet tools, and, at the same time, their use in PR has led to a lack of understanding of online PR (Kent & Suffer, 2014). Indeed, Fitch (2009) and Liptak (2012) argued that a reason for not understanding Internet tools was because of the lack of knowledge and technical skills. This deficiency in working with social media has meant that at least some PR practitioners were not comfortable with the changing communication patterns. Also, Liptak (2012) said that age affected the utilization of social media effectively in that older practitioners were less likely to use social media effective than were younger practitioners. Robson and James (2013) asserted that the main reason for the inability of practitioners to adopt and understand the concept of online PR in their work was the absence of a clear and defined strategy by the institution. This confirms that the absence of the role of an organization in developing specific strategies leads to the failure of participants to understand and apply these tools in their work (Robson & James, 2013). Furthermore, Toledano and Avidar (2016) found that practitioners did not understand the concept of online PR because of either a lack of knowledge or because they did not care about the concept. Inya (2017) concluded that a lack of real awareness of the concept and importance of online PR has led to the little use of the media by practitioners in institutions of higher education.

Second, much of the PR literature concerning the Internet focuses on adoption rates and the perceptions of PR practitioners while an understanding of how organisations use social media in their PR practices is limited (Robson, 2013). Despite the popularity of social media studies related to PR, Macnamara and Zerfass (2012) noted that significant gaps remain in the knowledge related to how organizations are using social media and how these valuable new communication channels either can or should be utilized in the context of PR (Macnamara&Zerfass, 2012). Also, scant empirical research exists that applies PR theories to organisational social media use, and best practice suggestions are often provided based on existing theoretical principles or industry case studies without any relevant empirical research for support (Robson, 2013).

At the time, other studies have just focused on whether there is online PR usage among PR practitioners or not. Thus, the objective of these studies is not meant to explore the phenomenon, the depth of usage, or the reasons for its used and how (Alikilic&Atabek, 2012; BinShaikh, Albaloushi, Almansori, & Al Husani, 2016; Calvi, Cassella, &Nuijten, 2010; Campbell, Lambright, & Wells, 2014; Cassidy & Fitch, 2012; Curtis et al., 2010; Eyrich, Padman, &Sweetser, 2008; Fitch, 2009; Gabriel & Koh, 2016; Joo& Teng, 2016; Kang &Norto, 2006; Komodromos, 2014; Macnamara, 2010; Robson &James, 2013; Saka &Göncü, 2017; Vosoghpour& Jafari, 2016; Wigley & Zhang, 2011; Yang & Kent, 2014; Young, 2017).

Third, many studies found that antecedent factors influence the acceptance of the concept of online PR. Cost is one antecedent factor that affects the online PR concept (Parveen, Jaafar&Ainin, 2015; Stockhausen, 2014; Young, 2017). Age and organizational commitment have also been found to be antecedent factors (Ahn, 2008; Lee, Sha, & Sargent, 2015; Linke&Zerfass, 2013). Other studies have found that the acceptance of the online PR practice concept is related to authoritarian decision-making and a lack of education and skills (Al-Shohaib, Kandari, & Abdulrahim, 2009; Al-Shohaib, Frederick, Jamal Al-Kandari, &Dorsher, 2010;Ayish, 2005; Bashir &Aldaihani, 2017; James, 2007; Fitch, 2009; Kirat, 2005, 2006, 2007, 2016; Robson & James, 2013; Vardeman-Winter & Place, 2015).

Forth, other studies found that there are many consequences factors for the ability to use online PR by PR practitioners for their organizations. Young (2017) argued that the ability to use online PR in organizations has a significant consequence for promoting their organization and services. Moreover, Cho, Schweickart and Haase (2014) and Kelleher and Sweetser (2012) found that ability to use online PR essential to create a two-way communication, interactivity, dialogue, and engagement with publics via social media. Furthermore, Campbell, Lambright, and Wells (2014) and Moreno, Navarro, Tench and Zerfass (2015) confirmed that ability of high level of usage of social media give more importance to social media channels, influence of social media on internal and external stakeholders and relevance of key gatekeepers and stakeholders along with a better self-estimation of competences. Xifra and Grau (2010) argued that the use of online PR has another consequence like building and maintaining a positive image. While, Graham, Avery and Park (2015) confirmed that the ability to this use help to control a crisis.

Fifth, several studies have examined the level of ICT of practitioners and have shown that the rate of use and adoption is very high, and this high level has provided more import to social media channels as means to influence internal and external stakeholders (DiStaso, McCorkindale, & Wright, 2011; Macnamara, 2010; Moreno, Navarro, Tench, &Zerfass, 2015; Robson &Sutherl, 2012; Wigley & Zhang, 2011). Alikilic and Atabek (2012) and Nwaeke and Nsereka (2016) found the level of ICT in PR practice to below. Therefore, because of the lack of agreement between the previous literature on the level of ICT of PR practitioners, this recommends verifying the level of ICT among PR practitioners.

Sixth, despite the above-mentioned empirical studies, the literature indicates a few empirical studies have examined the utilization of online PR among PR practitioners, especially in higher education. Many studies have recommended the importance of studying this area to understand the implementation of online PR in organizations by PR practitioner (Campbell, Lambright, & Wells, 2014;Komodromos, 2014;Toledano &Avidar, 2016). Therefore, many studies have recommended the need to study and explore how PR practitioners use PR as a tool in universities (Inya, 2017; McAllister, 2012).

Seventh, because quantitative methodology comprises more than 80% of the social media research in PR journals (Khang, Ki, & Ye, 2012), additional qualitative research is required to grasp an understanding of the lived experiences of practitioners and organisations using and managing social media. Additional qualitative research offers potential contributions to an increased understanding of social media's role in PR and organisational communication (Robson, 2013). Meanwhile, many studies have recommended using the qualitative in-depth interview method to explore and understand why and how a PR practitioner utilizes online PR (Alasfor, 2016; Alikilic&Atabek, 2012; Avery, Lariscy, & Sweetser, 2010; Bélanger, Bali, & Longden, 2014; Briones, Janoske, & Paquette, 2013; El-Kasim &Idid, 2016; Gao, 2016; Lee, Sha, Dozier, & Sargent, 2015; Macnamara, 2010; McAllister, 2012; Roback, 2017; Robson & James, 2011; Seko, 2012; Vardeman-Winter & Place, 2015; Veletsianos, Kimmons, Shaw, Pasquini, & Woodward, 2017).

Eighth,many researchers believed that people might not be able to use and to take advantage of online public relations if they don't have enough technical skills (Badran, 2014; Elkarhili, 2014; Kirat, 2016). Furthermore, Bashir and Aldaihani (2017) argued that practitioners of public relations do not have technical skills that enable them to use social media. Such absence of skills can be a barrier to those practitioners and can result in an unwillingness to use social media. Also, practitioners may lose their interest and passion for using it. Therefore, studies should be conducted to identify the skills needed to improve the performance of PR practitioners.

Ninth, because this area is relatively recent, and PR practitioners often utilize these modern technological tools simplistically and modestly without a particular strategy. Therefore, proposing specific mechanisms to develop an understanding of how to achieve PR objectives fully is necessary . Indeed, many studies have recommended conducting additional research to learn more about the effectiveness of these tools

and understand how the advantage of these tools can be increased. For example, Alikilic and Atabek (2012) suggested that integrating social media into the curriculum of higher education PR programs to build a better understanding of these tools is critical. Campbell, Lambright and Wells (2014) recommended increasing the awareness of the value of social media and that scholars should share their research with leaders of public and non-profit organizations on how social media can be used not just for one-way communication but also to engage stakeholders in interactive dialogues.

Gordon (2010) said that "because social media are viewed as untrustworthy, inaccurate and not credible" (p. 45), more research should be conducted both on those using these new media outlets, especially those who publish blogs and on how to raise credibility. Because of the controversial nature of this topic, one recommendation is for a credible organization to create and promulgate a bloggers code of ethics.

Finally, most studies about online PR among PR practitioners are conducted in the Western and the developed country context like in the United States (Sen, 2014; Sweetser & Kelleher, 2011; Wigley & Zhang, 2011), in Australian (Cassidy & Fitch, 2012; Macnamara, 2010), in the United Kingdom (Bridgen, 2011), in Canada (Bélanger, Bali & Longden, 2014), in the Mid Atlantic community (Young, 2017), in Malaysian (Gabriel & Koh, 2016), in Turkey (Alikilic&Atabek, 2012), in Europe (Moreno, Navarro, Tench, &Zerfass, 2015), in South Korea (Park, 2016), and in Spain (Xifra& Grau, 2010).

Furthermore, previous literature has recommended studying online PR in other contexts like in developing or non-Western Countries(Alasfor, 2016; Al-Jenaibi, 2015; Al-Shohaib, Frederick, Al-Kandari&Dorsher, 2010; Komodromos, 2014; Toledano &Avidar, 2016; Veletsianos, Kimmons, Shaw, Pasquini, & Woodward, 2017).

II. CONCLUSION

This is article offer new insight about global constructing an online PR. Doing so will also help in filling the gaps in online PR area in the word through knowing how do PR practitioners conceptualize online PR, the technical skills that PR practitioner should have for online PR tasks, the antecedent factors influencing the practice of online PR among PR practitioners, the consequences of the ability to adequately utilize online PR practitioners, how they currently use of online PR tools, and how can PR practitioners improve their performance in this situation. Because this is area still new, this is article recommend to studying online PR in other contexts like in developing or non-Western. in addition to, Additional qualitative research which offers potential contributions to an increased understanding of social media's role in PR and organisational communication .

In general, this is article tries to provide theoretical and practical implications of the trends of research in the future. Future studies should continue to provide more ideas for this emerging and A promising area of research through various views and theories merge, and Approach. In addition to studying the role of online PR between international organizations and how they affect the relationships of countries and policies uses.

REFERENCES

- [1]. Ahn, S. (2008). Successful online public relations message conveyance: The role of user control in websites (Doctoral dissertation, University of Georgia).
- [2]. Alasfor, K. (2016). Social media adoption among university instructors in Saudi Arabia (Doctoral dissertation, Wayne State University).
- [3]. Alexander, D. (2002). New information and communication technologies and the 'demassification' of public relations. Australia New Zealand Communication Association Online Journal.
- [4]. Alfonso, G. H., & de Valbuena Miguel, R. (2006). Trends in online media relations: Web-based corporate press rooms in leading international companies. Public Relations Review, 32(3), 267-275.
- [5]. Alikilic, O., &Atabek, U. (2012). Social media adoption among Turkish public relations professionals: A survey of practitioners. Public Relations Review, 38(1), 56-63.
- [6]. Al-Jenaibi, B. (2015). Current issues about public relations professionals: challenges and potentials of PR in UAE organizations. Middle East Journal of Management, 2(4), 330-351-.
- [7]. Al-Shohaib, K., Al-Kandari, A. A., & Abdulrahim, M. A. (2009). Internet adoption by Saudi public relations professionals. Journal of Communication Management, 13(1), 21-36.
- [8]. Al-Shohaib, K., Frederick, E., Jamal Al-Kandari, A. A., & Dorsher, M. D. (2010). Factors influencing the adoption of the internet by public relations professionals in the private and public sectors of Saudi Arabia. Management Communication Quarterly, 24(1), 104-121
- [9]. Aronson, M., Spetner, D., & Ames, C. (2010). The public relations writer's handbook: the digital age. John Wiley & Sons.
- [10]. Avery, E., Lariscy, R., & Sweetser, K. D. (2010). Social media and shared—or divergent—uses? A coorientation analysis of public relations practitioners and journalists. International Journal of Strategic Communication, 4(3), 189-205.
- [11]. Ayish, M. I. (2005). Virtual public relations in the United Arab Emirates: A case study of 20 UAE organizations' use of the Internet. Public Relations Review, 31(3), 381-388.
- [12]. Badran, A. (2014). Development and advancement of higher education in Jordan. Retrieved from http://qsshowcase.com/main/development-and-advancement-of-higher-education-in-jordan/.
- [13]. Bashir, M., &Aldaihani, A. (2017). Public relations in an online environment: Discourse description of social media in Kuwaiti organizations. Public Relations Review, 43(4), 777-787.
- [14]. Bélanger, C. H., Bali, S., & Longden, B. (2014). How Canadian universities use social media to brand themselves. Tertiary Education and Management, 20(1), 14-29.

- [15]. Berdine, A. A. (2015). Click for the Campus Store: Development of an Online Public Relations Campaign for the AU Campus Store (Doctoral dissertation, Ashland University).
- [16]. Bhargava, D. (2010). The use of Internet in public relations and its impact on the practice: A New Zealand perspective (Doctoral dissertation, Auckland University of Technology).
- [17]. BinShaikh, O., Albaloushi, A., Almansori, A., & Al Husani, M. (2016). Social Media in PR. Higher Education of Social Science, 10(1), 30-37.
- [18]. Bridgen, L. (2011). Emotional labour and the pursuit of the personal brand: Public relations practitioners' use of social media. Journal of Media Practice, 12(1), 61-76.
- [19]. Briones, R., Janoske, M., & Paquette, M. (2013). New media, new mentoring: An exploration of social media's role in public relations mentorships. PRism 9(1).
- [20]. Calvi, L., Cassella, M., &Nuijten, K. (2010). Enhancing users' experience: a content analysis of 12 university libraries Facebook profiles.
- [21]. Campbell, D. A., Lambright, K. T., & Wells, C. J. (2014). Looking for friends, fans, and followers? Social media use in public and nonprofit human services. Public Administration Review, 74(5), 655-663.
- [22]. Cassidy, L., & Fitch, K. (2012, November). Beyond the catwalk: Exploring social media use in public relations in the Australian fashion industry. In World public relations forum (p. 12).
- [23]. Cho, M., Schweickart, T., &Haase, A. (2014). Public engagement with nonprofit organizations on Facebook. Public Relations Review, 40(3), 565-567.
- [24]. Curtis, L., Edwards, C., Fraser, K. L., Gudelsky, S., Holmquist, J., Thornton, K., & Sweetser, K. D. (2010). Adoption of social media for public relations by nonprofit organizations. Public Relations Review, 36(1), 90-92.
- [25]. DiStaso, M. W., McCorkindale, T., & Wright, D. K. (2011). How public relations executives perceive and measure the impact of social media in their organizations. Public Relations Review, 37(3), 325-328.
- [26]. Du Plessis, C. (2005). A theoretical framework of corporate online communication: a marketing public relations (MPR) perspective (Doctoral dissertation).
- [27]. Duhé, S. (2015). An overview of new media research in public relations journals from 1981 to 2014. Public Relations Review, 41(2), 153-169.
- [28]. Duke, S. (2002). Wired science: Use of World Wide Web and e-mail in science public relations. Public Relations Review, 28(3), 311-324.
- [29]. Elkarhili, N. (2014). Operationalization of Culture in the Practice of Public Relations in Dubai: The Social Judgment Theoretical Lens. University of Louisiana at Lafayette.
- [30]. El-Kasim, M., &Idid, S. A. (2016). A Test of Technology Acceptance Model in the Use of Social Media among PR Practitioners in Nigeria. Search-journal of the southeast Asia research center for communications and humanities,8(2),19-33.
- [31]. Evans, A., Twomey, J., & Talan, S. (2011). Twitter, as a public relations tool. Public Relations Journal, 5(1), 1-20.
- [32]. Eyrich, N., Padman, M. L., & Sweetser, K. D. (2008). PR practitioners' use of social media tools and communication technology. Public relations review, 34(4), 412-414.
- [33]. Fitch, K. (2009). The new frontier: Singaporean and Malaysian public relations practitioners' perceptions of new media. Asia Pacific Public Relations Journal, 10, 17-33.
- [34]. Gabriel, S. P., & Koh, C. H. (2016). Social media use by public relations practitioners in Malaysia: An exploratory study. The Journal of Developing Areas, 50(5), 469-477.
- [35]. Gao, F. (2016). Social media as a communication strategy: Content analysis of top nonprofit foundations' micro-blogs in China. International Journal of Strategic Communication, 10(4), 255-271.
- [36]. Gordon, J. (2010). Use, Value and Impact of Social Media on Public Relations Practitioners in the Fox Cities (Unpublished doctoral dissertation). University of Wisconsin Oshkosh).
- [37]. Graham, M. W., Avery, E. J., & Park, S. (2015). The role of social media in local government crisis communications. Public Relations Review, 41(3), 386-394.
- [38]. Gustafson, R. L., & Thomsen, S. R. (1996). Merging the teaching of public relations and advertising onto the information superhighway. Public Relations Quarterly, 41(1), 38.
- [39]. Haig, M. (2000). E-PR: the essential guide to public relations on the internet. Kogan Page Publishers.
- [40]. Hallahan, K. (2004). Online public relations. The internet encyclopedia.
- [41]. Hallahan, K. (2004). Protecting an organization's digital public relations assets. Public Relations Review, 30(3), 255-268.
- [42]. Hegel, M. E. E. (2004). Use of online technologies by higher education public relations practitioners and practitioners' perceived preference for their use by their institutions' audiences. Retrieved from http://rdw.rowan.edu/etd/1159/.
- [43]. Hill, L. N., & White, C. (2000). Public relations practitioners' perception of the worldwide web as a communications tool. Public relations review, 26(1), 31-5.
- [44]. Huang, Y. H. C., Wu, F., & Huang, Q. (2017). Does research on digital public relations indicate a paradigm shift? An analysis and critique of recent trends. Telematics and Informatics, 34(7), 1364-1376.
- [45]. Inya, A. E. (2017). Influence of Social Media on Public Relations Practices in Universities in South-East, Nigeria. Global Journal of Human-Social Science Research.
- [46]. James, M. (2007). A review of the impact of new media on public relations: Challenges for terrain, practice and education. Asia Pacific Public Relations Journal, 8(1), 137-148.
- [47]. James, M. (2013). Not everyone's aboard the online public relations train: The use (and non-use) of social media by public relations practitioners Prue Robson, University of Newcastle. Retrieved from http://novaprdlb.newcastle.edu.au/vital/access/manager/Repository/uon:15475/ATTA.
- [48]. Joo, T. M., & Teng, C. E. (2016). Use of Social Media in PR: A Change of Trend. World Academy of Science, Engineering and Technology, International Journal of Humanities and Social Sciences, 3(4).
- [49]. Jun, J. (2011). How climate change organizations utilize websites for public relations. Public Relations Review, 37(3), 245-249.
- [50]. Kang, S., & Norton, H. E. (2006). Colleges and universities' use of the World Wide Web: A public relations tool for the digital age. Public Relations Review, 32(4), 426-428.
- [51]. Kelleher, T. (2006). Public relations online: Lasting concepts for changing media. Sage.
- [52]. Kelleher, T., & Sweetser, K. (2012). Social media adoption among university communicators. Journal of Public Relations Research, 24(2), 105-122.
- [53]. Kent, M. L., &Saffer, A. J. (2014). A Delphi study of the future of new technology research in public relations. Public Relations Review, 40(3), 568-576.
- [54]. Khang, H., Ki, E. J., & Ye, L. (2012). Social media research in advertising, communication, marketing, and public relations, 1997–2010. Journalism & Mass Communication Quarterly, 89(2), 279-298.

- [55]. Kim, C. (2014). Credibility and Digital Public Relations: Understanding Publics' Perceptions of Organizational Credibility Through Social Media (Doctoral dissertation, Regent University).
- [56]. Kim, S., Park, J. H., & Wertz, E. K. (2010). Expectation gaps between stakeholders and web-based corporate public relations efforts: Focusing on Fortune 500 corporate web sites. Public Relations Review, 36(3), 215-221.
- [57]. Kirat, M. (2005). Public relations practice in the Arab World: A critical assessment. Public Relations Review, 31(3), 323-332.
- [58]. Kirat, M. (2006). Public relations in the United Arab Emirates: The emergence of a profession. Public Relations Review, 32(3), 254-260.
- [59]. Kirat, M. (2007). Promoting online media relations: Public relations departments' use of Internet in the UAE. Public Relations Review, 33(2), 166-174.
- [60]. Kirat, M. (2015). The Islamic roots of modern public relations and corporate social responsibility. International Journal of Islamic Marketing and Branding, 1(1), 97-112.
- [61]. Kirat, M.(2016). Public Relations Professionalism and Excellence in the Arab World Problems and Drawbacks. Retrieved from https://www.researchgate.net/publication/308414690 Public Relations Professionalism and Excellence in the Arab World Mo https://www.researchgate.net/publication/308414690 Public Relations Professionalism and Excellence in the Arab World Problems and Drawbacks.
- [62]. Kirkwood, C. A. (2017). Non-profit organisations and stakeholder relationships: assessing digital communication through public relations theory: a thesis presented in partial fulfilment of the requirements for the degree of Master of Communication in Public Relations at Massey University, Wellington, New Zealand (Doctoral dissertation, Massey University).
- [63]. Kisiołek, A., Kolmasiak, C., &Budzik, R. (2003). Public Relations on the Internet on the Examples of the Metallurgical Industry in Poland and in the World. Metallurgija,42(2), 117-121.
- [64]. Kitchen, P. (1997). Public Relations, Principles and Practice, International Thomson Business Press.
- [65]. Kitchen, P. J., &Panopoulos, A. (2010). Online public relations: The adoption process and innovation challenge, a Greek example. Public Relations Review, 36(3), 222-229.
- [66]. Komodromos, M. (2014). A study of PR practitioners use of social media tools in cyprus. Journal of Developmental Entrepreneurship, 19(02), 1450011.
- [67]. Komodromos, M. (2016). How web 2.0 and social media are changing public relations practitioners' work: a qualitative study. International Journal of Technology Enhanced Learning, 8(1), 48-58.
- [68]. Lee, N., Sha, B. L., Dozier, D., & Sargent, P. (2015). The role of new public relations practitioners as social media experts. Public Relations Review, 41(3), 411-413.
- [69]. Linke, A., &Zerfass, A. (2013). Social media governance: Regulatory frameworks for successful online communications. Journal of Communication Management, 17(3), 270-286.
- [70]. Liptak, M. (2012). Diffusion of social media among public relations practitioners (Doctoral dissertation, Quinnipiac University).
- [71]. Macnamara, J. (2010). Public relations and the social: How practitioners are using, or abusing, social media. Asia Pacific Public Relations Journal.
- [72]. Macnamara, J., &Zerfass, A. (2012). Social media communication in organizations: The challenges of balancing openness, strategy, and management. International Journal of Strategic Communication, 6(4), 287-308.
- [73]. McAllister, S. M. (2012). How the world's top universities provide dialogic forums for marginalized voices. Public Relations Review, 38(2), 319-327.
- [74]. Moore, F. H., & Kalupa, F. B. (2007). Public relations: Principles, cases and problems, Delhi, India. Surjeet Publications.
- [75]. Moreno, A., Navarro, C., Tench, R., &Zerfass, A. (2015). Does social media usage matter? An analysis of online practices and digital media perceptions of communication practitioners in Europe. Public Relations Review, 41(2), 242-253.
- [76]. Murray, A. M. (2009). Your public is online: Public relations in an online world. University of Southern California.
- [77]. Nwaeke, L. I., &Nsereka, B. G. (2016). An Assessment of the Effect of Information and Communication Technology on Public Relations Practice in Nigeria. Advances in Social Sciences Research Journal, 3(4).
- [78]. Panopoulos, A. P. (2007). Electronic public relations. Wiley International Encyclopedia of Marketing.
- [79]. Park, S. H. (2016). On the Effectiveness of Social media for the Public Relations of Korean Government Ministries. Indian Journal of Science and Technology, 9(46).
- [80]. Parveen, F., Jaafar, N. I., & Ainin, S. (2015). Social media usage and organizational performance: Reflections of Malaysian social media managers. Telematics and Informatics, 32(1), 67-78.
- [81]. Pasadeos, Y., Berger, B., & Renfro, R. B. (2010). Public relations as a maturing discipline: An update on research networks. Journal of Public Relations Research, 22(2), 136-158.
- [82]. Petrovici, M. A. (2014). E-Public Relations: Impact and Efficiency. A case study. Procedia-Social and Behavioral Sciences, 141, 79-84.
- [83]. Phillips, D. (2001). Online public relations (Vol. 4). Kogan Page Publishers.
- [84]. Phillips, D., & Young, P. (2009). Online public relations: A practical guide to developing an online strategy in the world of social media. Kogan Page Publishers.
- [85]. PRSA. (n.d.). Public relations: A management function. Retrieved from http://www.praccreditation.org/resources/documents/APRSG-PR-Mgmt-Function.pdf
- [86]. Rahman, N. A. A. (2014). Electronics Propinquity and Quality E-services in Hospital Management: A Malaysian Case Study (Doctoral dissertation, University of Hull).
- [87]. Roback, A. J. (2017). Motives for Social Media Use Among Practitioners at Nonprofit Organizations (Doctoral dissertation, Illinois Institute of Technology).
- [88]. Robson, P. (2013). Time to bridge the gaps: issues with current social media research in public relations. Australian and New Zealand Communication Association Conference (ANZCA 2013), Freemantle, Western Australia. http://hdl. handle. net/1959.13/1052721.
- [89]. Robson, P., & James, M. (2011). Trialling PR2. 0: an exploratory study of the non-capital city practitioner's social media use. Asia Pacific Public Relations Journal, 12(2), 19-40.
- [90]. Robson, P., & James, M. (2013). Not everyone's aboard the online public relations train: the use (and non-use) of social media by public relations practitioners.
- [91]. Robson, P., & Sutherland, K. E. (2012, November). Public relations practitioners and social media: themes in a global context. In world public relations from 2012 (p. 103).
- [92]. Ryan, M. (1999). Practitioners and the World Wide Web: Involvement in Web sites is crucial. Public Relations Quarterly, 44(3), 29.
- [93]. Saka, E., &Göncü, B. (2017). How Turkish pr professionals and students use digital resources. Intermedia International Peer-Reviewed E-Journal Of Communication Sciences, 4(6), 59-76.
- [94]. Seitel, F. P. (2004). The practice of public relations. Pearson Prentice Hall.

- [95]. Seko, K. E. (2012). Public relations students' and public relations practitioners' use of social networking sites under the unified theory of acceptance and use of technology (Doctoral dissertation, [Honolulu]: [University of Hawaii at Manoa], [December 2012]).
- [96]. Sen, S. (2014). Public relations and the democratizing role of new media: How public relations practitioners who also are activists use social media for their activism (Doctoral dissertation, Purdue University).
- [97]. Seo, H., Kim, J. Y., & Yang, S. U. (2009). Global activism and new media: A study of transnational NGOs' online public relations. Public Relations Review, 35(2), 123-126.
- [98]. Sommerfeldt, E. J., Kent, M. L., & Taylor, M. (2012). Activist practitioner perspectives of website public relations: Why aren't activist websites fulfilling the dialogic promise?. Public Relations Review, 38(2), 303-312.
- [99]. Stockhausen, M. A. (2014). Social media public relations practices of community non-profit organizations (Doctoral dissertation, Clemson University).
- [100]. Swann, P. (2014). Cases in public relations management: The rise of social media and activism. Routledge.
- [101]. Sweetser, K. D., & Kelleher, T. (2011). A survey of social media use, motivation and leadership among public relations practitioners. Public Relations Review, 37(4), 425-428.
- [102]. Toledano, M., & Avidar, R. (2016). Public relations, ethics, and social media: A cross-national study of PR practitioners. Public Relations Review, 42(1), 161-169.
- [103]. Vardeman-Winter, J., & Place, K. (2015). Public relations culture, social media, and regulation. Journal of Communication Management, 19(4), 335-353.
- [104]. Veletsianos, G., Kimmons, R., Shaw, A., Pasquini, L., & Woodward, S. (2017). Selective openness, branding, broadcasting, and promotion: Twitter use in Canada's public universities. Educational Media International, 54(1), 1-19.
- [105]. Verčič, D., Verčič, A. T., & Sriramesh, K. (2015). Looking for digital in public relations. Public Relations Review, 41(2), 142-152.
- [106]. Vosoghpour, F., & Jafari, A. (2016). The role of new information and communication technologies in the performance of public relations (case study: electronic payment card network shaparak). Turkish online journal of design art and communication,6,95-101.
- [107]. Wigley, S., & Zhang, W. (2011). A study of PR practitioners' use of social media in crisis planning. Public Relations Journal, 5(3), 1-16.
- [108]. Xifra, J., & Grau, F. (2010). Nanoblogging PR: The discourse on public relations in Twitter. Public Relations Review, 36(2), 171-174.
- [109]. Xifra, J., & Grau, F. (2010). Nanoblogging PR: The discourse on public relations in Twitter. Public Relations Review, 36(2), 171-174.
- [110]. Yang, A., & Kent, M. (2014). Social media and organizational visibility: A sample of Fortune 500 corporations. Public Relations Review, 40(3), 562-564.
- [111]. Ye, L., & Ki, E. J. (2012). The status of online public relations research: An analysis of published articles in 1992–2009. Journal of Public Relations Research, 24(5), 409-434.
- [112]. Young, J. A. (2017). Facebook, Twitter, and blogs: The adoption and utilization of social media in nonprofit human service organizations. Human Service Organizations: Management, Leadership & Governance, 41(1), 44-57.
- [113]. Yuliarti, M. S. (2013). Integrity Values on Online Public Relations of Indonesian Hotels. INTEGRITY, 246.
- [114]. Zerfaß, A., Tench, R., Verčič, D., Verhoeven, P., & Moreno, A. (2014). European communication monitor 2014: excellence in strategic communication-key issues, leadership, gender and mobile media: results of a survey in 42 countries. BrusselsEACD/EUPRERA, Helios Media9783942263276.
- [115]. Zhang, Y., & Leung, L. (2015). A review of social networking service (SNS) research in communication journals from 2006 to 2011. New Media & Society, 17(7), 1007-1024.

RashaAlyaqoub, et. al. "Possibility to bridge the gaps: Defining the issues that affect on global online public relations practice." *International Journal of Business and Management Invention (IJBMI)*, vol. 09(08), 2020, pp. 44-50. Journal DOI- 10.35629/8028