

Review of the reasons for using Information System Strategic Planning at Higher Educations in Indonesia

BernadusGunawan Sudarsono¹, AedahBintiAbd Rahman², Sri Poedji Lestari³, Fauziyah⁴, Alexius Ulan Bani⁵

^{1,3,4}*Information Systems Department, Universitas Bung Karno, Jakarta, Indonesia 10310*

²*School of Science and Technology, Asia e University, Selangor, Malaysia*

⁵*Computer System Department, Universitas Bung Karno, Jakarta, Indonesia 10310*

Corresponding Author:BernadusGunawanSudarsono

Information System Department, Universitas Bung Karno, Jakarta, Indonesia

ABSTRACT: Research related to the reasons for using the Information System Strategic Planning in Higher Education in Indonesia is still ongoing. The use of the Strategic Planning Information System is felt to be very important for Higher Education because it can provide great benefits in its survival to be successful. The desired success of Higher Education is seen in the reasons why to use it. Some reasons for using this Information System Strategic Planning include seen in the desire to achieve a business strategy, the desire to make Information System Strategic Planning as the basis for developing information systems/information technology, the desire to achieve the realization of Information System Strategic Planning benefits, the desire to identify information system needs/information technology and the desire to prevent implementation failure due to lack or lack of good planning. Many research results related to this matter have been produced, but only a few of them discuss exploration related to the accumulation of details of the number of reasons for their use. This exploration activity is useful to get the facts and phenomena related to the reasons for using the Information System Strategic Planning. This study aims to review in the form of an exploration of the accumulation of reasons for using the Information System Strategic Planning in Higher Education in Indonesia using the Systematic Literature Review method in the period 2009 to 2019. The results of this study are in the form of a synthesis of the reasons for using the Information System Strategic Planning.

KEY WORD: Review, Reason for using, Information System Strategic Planning

Date of Submission: 08-11-2020

Date of Acceptance: 23-11-2020

I. INTRODUCTION AND LITERATURE REVIEW

Higher Education as an organization has desires ranging from survival to success [1] even has advantages. This desire can be an organizational goal. Many goals are carried out to achieve these desires under the conditions of the resources owned. Organizations with good resource conditions will find it easier to achieve their desires than organizations with few resources. Efforts to achieve the desires of the organization one of which is to plan all the resources in its business activities to be able to set business strategies, information systems strategies, and information technology strategies [2]. All of these strategies are included in information systems strategic planning (ISSP).

Higher Educations using ISSP in their business activities always utilize all the resources they have for their business purposes, especially information system (IS) and information technology (IT) resources. ISSP is used by Higher Education to be able to achieve its business goals because it is felt that it can provide success [3][4]. There are many reasons why Higher Educations in Indonesia [5] use ISSP, including 5 main reasons, namely wanting to achieve business strategies, as a basis for developing information systems, identifying IS / IT needs, achieving IS / IT benefits realization [6], and failing to implement information systems. The reasons for using ISSP are so fundamental in wanting to achieve the business goals of the Higher Education based on the experience experienced or best practice from other universities.

Some hopes underlie the reasons for the use of ISSP in Higher Education in Indonesia. The reason for using ISSP in achieving business strategies is related to the desire in achieving organizational goals that are formulated in the vision and mission with the hope that it can capture business opportunities, provide benefits in achieving business targets, develop the quality of human resources, IS/IT investment planning that is more directed, improving services to internal and external organizations, and providing institutional guidance in the use of IS. The reason for using ISSP is that ISSP as the basis for IS development provides hope, namely improving business process quality, improving data analysis for better strategy formulation, integration of IS [7] with work units according to needs, and more comprehensive IS documentation. The reason for using ISSP to be

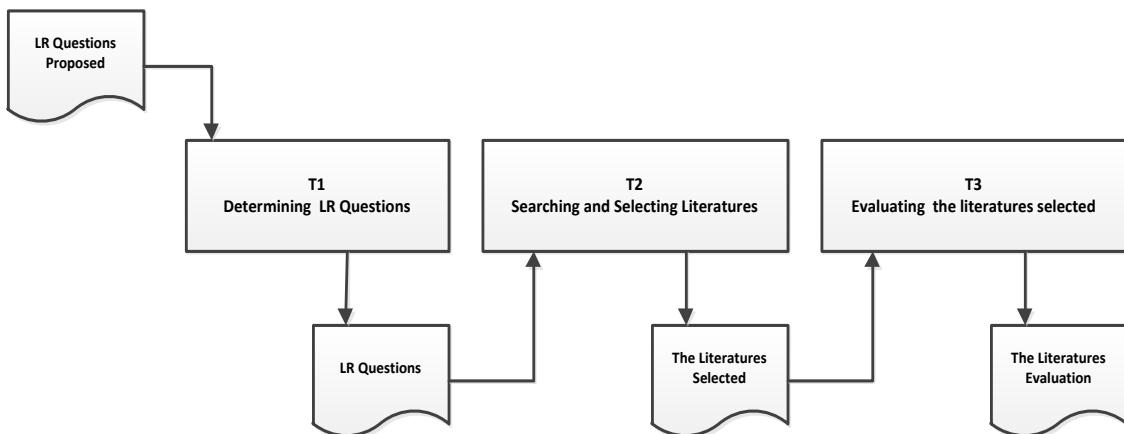
able to identify IS / IT needs provides hope, which is to make it easier in managing resources to produce accurate and needed information for all parties, as well as meeting the IS / IT needs for stakeholders. The reason for using ISSP in achieving IS / IT benefits is the hope of aligning the vision and mission of improving service efficiency and supporting organizational strategic planning, increasing competitive advantage in the face of increasingly competitive competition, improved performance, and improved quality. The reason for using ISSP is because of the failure of the implementation of information systems in the hope that there is good planning in the activities of information system implementation.

There has been a lot of research related to ISSP but there is still little research to review in the form of data accumulation exploration related to the reasons for using ISSP in Higher Education in Indonesia. Exploration of the reasons for the use of ISSP is important in providing information, for consideration of the decision making for Higher Education in achieving the success of its objectives. The purpose of this study is to explore the accumulation of data on the reasons for the use of ISSPs in Higher Education in Indonesia in the period 2009 to 2019 by utilizing the systematic literature review (SLR) method.

II.RESEARCH METHOD

In this study, the final goal is to produce a review of the synthesis of the results of exploration from much of the appropriate literature. To produce this synthesis, several stages of activities are carried out in Figure 1 using the SLR method [8].

Figure 1. SLR Method



This SLR method consists of 3 stages of activities namely stages T1, T2, and T3. Stage T1 is determining LR (Literature Review) questions that determine LR questions proposed to become LR questions. In the T2 stage, translation of LR questions into activities in searching and selecting literature and producing the literature selected. Phase T3 evaluates the literature selected and produces the literature evaluation.

At stage T1, the PICOC (population, intervention, comparison, outcome, and context) approach is used, which plays a very useful role in establishing a criterion and scope for the LR question. Following in table 1 are the criteria and scope of results from the PICOC approach[9] which will provide input in terms of determining LR questions, namely LRQ1: How to explore the reasons for using ISSP in Higher Education in Indonesia. LRQ2: What are the results of the exploration of the reasons for the use of the ISSP.

Table 1. Criteria and Scope of LR Questions

No	Criteria	Scope
1	Population	Some Higher Education in Indonesia
2	Intervention	Reasons for using ISSP
3	Comparison	Variation Reasons for using ISSP in several Higher Educations in Indonesia
4	Outcome	Some reasons for the use of ISSP in Higher Education in Indonesia
5	Context	Review studies related to the reasons for using ISSP in Higher Education in Indonesia

The selection of literature at the T2 stage, in the form of journal articles and proceedings in this study, was carried out using the Google Scholar search engine. The keywords entered are “SISP”, “ISSP” or “Information System Strategic Planning”. The literature search period starts from 2009 to 2019. At the beginning of the search and selection, 64 literature is found. After that, the T3 stage was carried out, which was an evaluation of the initial findings of this search, and produced 55 literature that was considered to meet the criteria of representing a Higher Education and having a clear reason for using ISSP.

III.FINDINGS AND DISCUSSION

In this study, the exploration of the reasons for the use of ISSPs in Higher Education in Indonesia begins with the establishment of 55 pieces of literature in the form of journal articles and proceedings that represent 55 Higher Educations in Indonesia that have clear reasons for using ISSP. The following in table 2 is a description of 55 research objects consisting of 16 provinces in Indonesia and representing 55 Higher Education.

Table 2. Research Objects of Reasons for Using ISSP

No.	Province	Number of Higher Educations	Number of articles
1	Banten	2	2
2	Jakarta	8	8
3	West Java	10	10
4	Central Java	8	8
5	East Java	6	6
6	Bali	2	2
7	West Nusa Tenggara	2	2
8	North Maluku	1	1
9	West Kalimantan	1	1
10	Central Kalimantan	1	1
11	East Kalimantan	3	3
12	Riau	4	4
13	Bengkulu	1	1
14	South Sumatera	2	2
15	Lampung	3	3
16	Jambi	1	1
Total		55	55

Table 3 shows the results of exploration in the form of mapping the literature under the 5 groups of reasons for the use of ISSP in Higher Education in Indonesia. Mapping the five reasons for the use of ISSP in the form of synthesis as follows wants to achieve business strategy 38.2%, as a foundation in the development of information systems 20%, can identify IS / IT needs 7.2%, achievement of IS / IT benefits realization 32.8%, and the failure of information system implementation 1.8%.

Table 3. Mapping the Reasons for Using ISSP in Higher Education in Indonesia

No	Reasons for Using ISSP	Reference	Number of articles
1	Want to achieve business strategy	[10][11][12][13][14][15][16][17][18][19][20][21][22][23][24][25][26][27][28][29][30]	21
2	As a foundation in the development of information systems	[31][32][33][34][35][36][37][38][39][40][41]	11
3	Can identify IS / IT needs	[42][43][44][45]	4
4	Achievement of IS / IT benefit realization	[46][47][48][49][50][51][52][53][54][55][56][57][58][59][60][61][62][63]	18
5	The failure of the implementation of information systems	[64]	1

The results of the mapping in Table 3 show that the biggest reason for using ISSP is to achieve business strategy and the smallest reason for using ISSP is the failure of information system implementation. Another reason for using ISSP that is quite large is the achievement of IS / IT benefits realization and as a foundation in the development of information systems. Another reason for using ISSP is that it can identify IS / IT needs.

IV.CONCLUSION

This study aims to review in the form of efforts to explore the reasons for the use of ISSP in Higher Education in Indonesia. The research method used is the SLR method which explores the literature that fits the criteria in the period 2009 to 2019 and produces a synthesis of 5 reasons for the use of ISSP with the greatest percentage value is the desire to achieve business strategies and the smallest is the failure of the implementation of information systems. The results of this exploration are important in helping provide information for decision making in determining the reasons for the use of ISSP in Higher Education.

ACKNOWLEDGMENTS

Authors are very grateful for the strong support from Asia e University in Malaysia and the University of Bung Karno in Indonesia

REFERENCE

- [1] A. Subiyakto, A. R. Ahlan, M. Kartiwi, and S. J. Putra, "Measurement of the information system project success of the higher education institutions in Indonesia: a pilot study," *Int. J. Business Information Systems*, vol. 23, 2016.
- [2] J. Ward, P. M. Griffiths, and P. Whitmore, *Strategic planning for information systems* vol. 3: Wiley Chichester, 2002.
- [3] A. Subiyakto, N. A. Hidayah, G. Gusti, and M. A. Hikami, "Readiness and Success of Ubiquitous Learning in Indonesia: Perspectives from the Implementation of a Pilot Project," *Information*, vol. 10, p. 79, 2019.
- [4] A. Subiyakto, D. Septiandani, E. Nurmiati, Y. Durachman, M. Kartiwi, and R. Ahlan, "Managers Perceptions towards the Success of E-performance Reporting System," *Telkomnika*, vol. 15, pp. 1389-1396, 2017.
- [5] A. Subiyakto, R. Abd Ahlan, M. Kartiwi, N. Hakiem, M. Q. Huda, and A. Susanto, "The Information System Project Profiles among Universities in Indonesia," *Indonesian Journal of Electrical Engineering and Computer Science*, vol. 12, pp. 865-872, 2018.
- [6] B. G. Sudarsono, M. Sihotang, A. B. A. Rahman, S. P. Lestari, A. Budiyantara, and R. Doharma, "Benefits Realisation and Success Factors for Information Systems Strategic Planning using Systematic Literature Review," *International Journal of Innovation, Creativity and Change*, vol. 5, pp. 862-873, 2019.
- [7] A. Subiyakto, "Assessing information system integration using combination of the readiness and success models," *Bulletin of Electrical Engineering and Informatics*, vol. 7, pp. 400-410, 2018.
- [8] B. G. Sudarsono, A. B. Abd Rahman, S. P. Lestari, and A. U. Bani, "Systematic Review of the Builder Method and Product of the Information System Strategic Planning at Higher Education Institutions in Indonesia," *Journal of Advanced Research in Dynamical and Control Systems*, vol. 12, pp. 939-947, 2020.
- [9] M. Irfan, S. J. Putra, C. N. Alam, A. Subiyakto, and A. Wahana, "Readiness factors for information system strategic planning among universities in developing countries: a systematic review," *Journal of Physics: Conference Series*, vol. 978, p. 012046, 2018.
- [10] A. Yani and M. S. Mardiyanto, "Perencanaan Strategis Teknologi Informasi : Studi Kasus Pada Perguruan Tinggi Lepisi Tangerang," *PETIR: Jurnal Pengkajian dan Penerapan Teknik Informatika*, vol. 12, 2019.
- [11] J. Waterkamp, "Analisa Dan Perencanaan Strategis Sistem Dan Teknologi Informasi Menggunakan Balance Scorecard Pada Institut Bisnis Dan Informatika Kwik Kian Gie," *Jurnal Sistem Informasi*, vol. 12, pp. 15-29, 2016.
- [12] B. Widodo and S. Suharjito, "Pengembangan Blueprint It dengan Zachman Framework di STP Trisakti," *Jurnal Sistem Informasi*, vol. 13, pp. 49-66, 2017.
- [13] L. Suryadi, "Perencanaan Strategis Sistem Informasi dan Teknologi Informasi (SI/TI): Studi Kasus Universitas Budi Luhur," *Telematika MKOM*, vol. 3, pp. 40-51, 2016.
- [14] R. Setiawan, "Perancangan Arsitektur Enterprise Untuk Perguruan Tinggi Swasta Menggunakan Togaf ADM," *Jurnal Algoritma*, vol. 12, pp. 449-462, 2015.
- [15] T. Suryana, "Perancangan Arsitektur Teknologi Informasi dengan Pendekatan Enterprise Architecture Planning," *Majalah Ilmiah UNIKOM*, pp. 223-236, 2012.
- [16] B. R. Aditya, "Perencanaan Strategis Sistem Informasi Berdasarkan Budaya Organisasi Dan 8 Komando Pimpinan (studi kasus: Fakultas Ilmu Terapan Universitas Telkom)," *Semnasteknimedia Online*, vol. 3, pp. 2-3-61, 2015.
- [17] R. Samihardjo, "Perencanaan Strategis Sistem Informasi Organisasi Pendidikan Tinggi Studi Kasus UNIBI," *Semnasteknimedia Online*, vol. 5, pp. 1-3-7, 2017.
- [18] W. P. Putra, "Perancangan Strategi IT Politeknik Negeri Indramayu Menggunakan Pendekatan Ward and Peppard," *Jurnal Informatika Ahmad Dahlan*, vol. 9, 2015.
- [19] P. Widyaningsih, "Perencanaan Strategis Sistem Informasi Pada Institusi Pendidikan Tinggi Menggunakan Analisis Critical Success Factors (Studi Kasus: STMIK Duta Bangsa Surakarta)," *Fakultas Sistem Informasi, Universitas Diponegoro Semarang*, 2012.
- [20] E. Susena, E. Utami, and A. Sunyoto, "Perencanaan Strategis Sistem Informasi Smart Campus Untuk Meningkatkan Pelayanan di Politeknik Indonusa Surakarta," *Jurnal Sainstech*, vol. 1, 2015.
- [21] B. D. Y. Rahmawati, E. Utami, and S. Sudarmawan, "Model Perencanaan Strategis Sistem Informasi Pada Akademi Keperawatan "YAKPERMAS" Banyumas Dengan Framework DICE Dan Ward & Peppard," *Semnasteknimedia Online*, vol. 6, pp. 2-13-13, 2018.
- [22] L. Lasimin, K. Kusirini, and E. T. Lutfi, "Enterprise Architecture Planning Manajemen Kampus Di STIKESAL-Irsyad Al-Islamiyyah Cilacap," *Jurnal Penelitian dan Pengabdian Kepada Masyarakat UNSIQ*, vol. 3, pp. 219-228, 2016.
- [23] J. Sulaksono, A. Rosidi, and S. A. Syahdan, "Perencanaan Strategis Sistem Informasi di Universitas Nusantara PGRI Kediri," *Nusantara of Research*, pp. 91-104, 2014.
- [24] H. Kusbandono, "Pemodelan Arsitektur Enterprise Menggunakan TOGAF ADM Untuk Mendukung Sistem Informasi Proses Akademik Pada Universitas Muhammadiyah Ponorogo," *Multitek Indonesia: Jurnal Ilmiah*, vol. 8, pp. 16-35, 2016.
- [25] N. Abidin and F. Samopa, "Perencanaan strategis SI/TI di perguruan tinggi menggunakan cobit 5 dan ward and peppard (studi kasus: universitas airlangga)," *SISFO Vol 5 No 5*, vol. 5, 2016.
- [26] H. A. Mumtahanah, W. W. Winarno, and A. Sunyoto, "Perancangan Master Plan Sistem Informasi Akademik STT Dharma Iswara Madiun," *Khazanah Informatika: Jurnal Ilmu Komputer dan Informatika*, vol. 2, pp. 72-84, 2016.
- [27] M. Ria Rismayati-STMIK Bumigora, "Analisis Penerapan Arsitektur Enterprise Pada Bagian Akademik Perguruan Tinggi (Studi kasus STMIK Bumigora Mataram)," *IJNS-Indonesian Journal on Networking and Security*, vol. 5, 2016.
- [28] F. Berthanio, B. L. Sinaga, and I. Wisnubadra, "Perancangan Arsitektur Bisnis Perguruan Tinggi dengan Togaf (Studi Kasus: Politekkes Kemenkes Palangka Raya)," in *Prosiding Seminar Nasional Multi Disiplin Ilmu & Call For Papers Unisbank (Sendi_U)*, 2015.
- [29] Y. Irawan, "Perencanaan Strategis Si/ti dengan Menggunakan Framework Ward And Peppard di STIKES Hang Tuah Pekanbaru," *Jurnal Ilmu Komputer*, vol. 6, pp. 25-32, 2017.
- [30] A. Khumadi and E. Ridhwati, "Pengembangan Strategi Sistem Informasi dan Teknologi Informasi Pada Perguruan Tinggi Swasta di Pringsewu dengan Menggunakan Metodologi Enterprise Architecture Planning (EAP)," in *Prosiding Seminar Nasional Darmajaya*, 2017, pp. 429-442.
- [31] D. Nurnaningsih, "Enterprise Architecture Planning Untuk Pengembangan Sistem Informasi Akademik Menggunakan Zachman Framework," *Jurnal Teknik*, vol. 6, 2017.
- [32] Y. H. Maturbongs and R. Satria, "Perencanaan Strategis Sistem Informasi Pada Institusi Pendidikan Tinggi Studi Kasus Sekolah Tinggi Ilmu Komunikasi Dan Sekretari Tarakanita," *Jurnal Inovasi dan Kewirausahaan*, 2011.

- [33] E. B. Setiawan, "Perancangan Strategis Sistem Informasi IT TELKOM untuk menuju World Class University," *Jurnal Fakultas Hukum UII*, 2009.
- [34] W. Hadi, A. Rosidi, and E. Lutfi, "Analisis Pemodelan Arsitektur Enterprise Untuk Mendukung Sistem Informasi Akademik Dengan Togaf (The Open Group Architectureframework)(Studi Kasus AMIK AMIKOM Surakarta)," *DutaCom Journal*, vol. 5, 2013.
- [35] R. Rosyidi, "Perancangan Sistem Informasi Strategis Stmik Amikom Purwokerto," *Telematika*, vol. 5, 2012.
- [36] E. Wahyuningtyas and F. Samopa, "Perencanaan Strategis Sistem Informasi/Teknologi Informasi pada Universitas Wijaya Kusuma Surabaya," in *Prosiding Seminar Nasional Manajemen Teknologi XVIII* Surabaya, 2013.
- [37] I. K. A. Paramarta, "Pengembangan Masterplan Sistem Informasi Universitas Pendidikan Ganesha Singaraja Menggunakan Framework Ward & Peppard," *Jurnal Pendidikan Teknologi dan Kejuruan*, vol. 15, 2018.
- [38] N. A. N. Dewi, "Analisis Business Architecture Perpustakaan STMIK STIKOM Bali," *E-Proceedings KNS&I STIKOM Bali*, pp. 797-802, 2017.
- [39] S. Anugerah, "Pembuatan arsitektur enterprise menggunakan enterprise architecture planning untuk strategi sistem informasi pada STMIK Balikpapan," *Universitas Gadjah Mada*, 2010.
- [40] A. Afrizal and A. Angraini, "Perancangan Cetak Biru Teknologi Informasi Dengan Zachman Framework (Studi kasus: PTIPD UIN Suska Riau)," *Jurnal Ilmiah Rekayasa dan Manajemen Sistem Informasi*, vol. 2, pp. 15-18, 2016.
- [41] A. F. Husni, "Analisis Dan Pengembangan Sistem Informasi Akademik Dengan Permodelan Enterprise Architecture Zachman Framework Pada Politeknik Jambi," *Jurnal Informa*, vol. 1, pp. 1-9, 2016.
- [42] I. Silanegara, B. A. Tama, and D. Nurhidayat, "Perencanaan Strategis Teknologi Informasi (Studi Kasus: Politeknik Negeri Jakarta)," *Jurnal Generic*, vol. 6, pp. 13-18, 2013.
- [43] A. Mufti, "Perencanaan Strategik Sistem Informasi Dan Teknologi Informasi Perguruan Tinggi Studi Kasus : Universitas Indraprasta PGRI," *Faktor Exacta*, vol. 4, pp. 93-106, 2015.
- [44] I. P. Solihin and M. B. Wibisono, "Desain Kebijakan Sistem Informasi dan Teknologi Informasi dengan Framework Zachman pada Perguruan Tinggi Negeri Baru di Jakarta," *Jurnal Rekayasa Sistem dan Teknologi Informasi*, vol. 1, 2017.
- [45] T. Tristiyanto, "Perencanaan Arsitektur Aplikasi Universitas Lampung Menggunakan Zachman Framework" *Jurnal Komputasi*, vol. 5, 2017.
- [46] S. Entas, "Perancangan Arsitektur Enterprise Perguruan Tinggi Menggunakan TOGAF ADM (Studi Kasus STP Sahid Jakarta)," *Paradigma-Jurnal Komputer dan Informatika*, vol. 18, pp. 67-78, 2016.
- [47] B. Kurniawan, "Enterprise architecture planning sistem informasi pada perguruan tinggi swasta dengan zachman framework," *Majalah Ilmiah UNIKOM*, 2011.
- [48] P. Sokibi and I. K. W. Adnyana, "Perencanaan Pengembangan Arsitektur Sistem Informasi Perguruan Tinggi Menggunakan Metode Enterprise Unified Process (EUP)(Studi Kasus: STMIK CIC Cirebon)," *SINTECH (Science and Information Technology) Journal*, vol. 1, pp. 90-99, 2018.
- [49] P. S. Prawito, "Perencanaan Strategis Sistem Informasi Manajemen Politeknik Praktisi Bandung sebagai Optimalisasi Proses Akademik," in *Seminar Nasional Informatika dan Aplikasinya (SNIA) 2017* Cimahi, 2017.
- [50] I. L. Sardi and K. Surendro, "Rekomendasi Perancangan Arsitektur Enterprise Pascamerger (Studi kasus: Universitas Telkom)," *Indonesian Journal on Computing (Indo-JC)*, vol. 1, pp. 61-76, 2016.
- [51] R. Habibi, "Perencanaan Portofolio Aplikasi pada STMIK Bina Patria Magelang dengan Menggunakan Metode Ward and Peppard," in *Seminar Nasional Ilmu Komputer (SNIK 2016)*, Semarang, 2016, pp. 146-152.
- [52] G. W. Sasmito, "Pemanfaatan Model Enterprise Architecture Pada E-Academic Politeknik Harapan Bersama," *Computer Engineering, Science and System Journal*, vol. 2, pp. 119-123, 2017.
- [53] K. W. Prasetyo, "Penerapan IT Balanced Scorecard Dalam Perencanaan Strategis Sistem Informasi Di STIKI Malang," in *Seminar Nasional Teknologi Informasi, Komunikasi, dan Aplikasinya (SNATIKA)*. Malang: SNATIKA, 2013, pp. 110-115.
- [54] A. Antoni, A. Setyanto, and E. Pramono, "Analisis Dan Perancangan Blueprint Infrastruktur Jaringan Komputer Untuk Mendukung Implementasi Sistem Informasi Pada STMIK Lombok" *Informasi Interaktif*, vol. 3, pp. 67-76, 2018.
- [55] A. Arsul and L. Sularto, "Model Perencanaan Strategis SI/IT Menggunakan TOGAF (The Open Group Architecture Framework)," *JUTEKIN (Jurnal Teknik Informatika)*, vol. 7, 2019.
- [56] H. Kurniawan, A. Rosidi, and H. Al Fatta, "Integrasi Sistem Informasi Akademik STMIK Pontianak Dengan Metode Togaf Architechture Development Method," *Sisfoteniqa*, vol. 8, pp. 1-12, 2017.
- [57] R. Faslah and A. Haris, "Perencanaan Strategis Sistem Informasi," *Jurnal ELTIKOM*, vol. 1, pp. 31-38, 2017.
- [58] A. Fatah and A. Asni, "IS/IT Strategic Planning Pada Universitas Balikpapan," *JTT (Jurnal Teknologi Terpadu)*, vol. 3, 2015.
- [59] W. Syafitri, "Perencanaan Strategi Sistem Informasi/Teknologi Informasi Universitas Lancang Kuning Menggunakan Metode Ward And Peppard," *Digital Zone: Jurnal Teknologi Informasi dan Komunikasi*, vol. 7, pp. 33-43, 2016.
- [60] F. N. Salisah and S. Syaifullah, "Analisis Perencanaan Strategi Sistem Informasi Pada Institusi Pendidikan," *Jurnal Sains dan Teknologi Industri*, vol. 11, pp. 19-29, 2014.
- [61] A. Wijaya and A. Aliyanto, "Penerapan Metodologi Tozer dalam Perencanaan Strategis SI/IT pada Sekolah Tinggi Teknik Musi," *Jurnal Sistem Informasi*, vol. 9, pp. 95-100, 2013.
- [62] S. N. Edi, "Analisis dan Perancangan Arsitektur Teknologi Informasi Berbasis Cloud Computing Untuk Institusi Perguruan Tinggi di Sumatera Selatan," *Jurnal Teknologi Technoscientia*, vol. 8, pp. 141-146, 2015.
- [63] R. Mawarni, "Perencanaan Strategis Sistem Informasi Menggunakan Metode Business Systems Planning (Bsp) Pada Stmik Dian Cipta Cendikia Kotabumi," *Jurnal Informasi dan Komputer*, vol. 4, pp. 37-65, 2016.
- [64] R. Supardi, "Pengembangan Model Arsitektur Enterprise Sistem Informasi Menggunakan EAP Pada Perguruan Tinggi (Studi Kasus Di Universitas Dehasen Bengkulu)," *Jurnal Media Infotama*, vol. 12, 2016.

BernadusGunawanSudarsono, et. al. "Review of the reasons for using Information System Strategic Planning at Higher Educations in Indonesia." *International Journal of Business and Management Invention (IJBMI)*, vol. 09(11), 2020, pp. 38-42. Journal DOI- 10.35629/8028